

Integrated Joint Board

Date of Meeting: 29 May

Title of Report: Renewal of Joint Strategic Plan and Joint Strategic Commissioning Plans

Presented by: Kristin Gillies, Head of Strategy, Performance, Planning and Technology

The IJB is asked to:

- note the project plan for the renewal of the HSCP's Joint Strategic Plan and Strategic Commissioning Plan, including indicative timelines
- note Strategic Planning Group's support for a document that covers 5 years and combines both plans.
- Endorse approach

1. EXECUTIVE SUMMARY

- 1.1 SLT is asked to note the initial project plan for the renewal of the **Joint Strategic Plan (JSP) and Joint Strategic Plan and Strategic Commissioning Plan (JSCP)** to cover the period 1 April 2025 to 31 March 2030.
- 1.2 The Public Bodies (Joint Working) (Scotland) Act 2014 places a duty on Integration Joint Boards to develop a JSP plan for integrated functions and budgets that they control, reviewing the plan at least every three years.
- 1.3 The JSP is a high level strategy which sets out our vision, strategic objectives and priorities. The JSP are closely linked with the Joint Strategic Commissioning Strategy which sets out priorities for commissioning and market messages for providers.
- 1.4 The JSCP sets out priorities to facilitate and encourage the flourishing of a sustainable, effective range of providers and types of support in an area.
- 1.5 The development of the JSP and JSCP will be overseen by the Strategic Planning Group (SPG).
- 1.6 The project team that will ensure appropriate information is collected and analysed. They will be supported by an editorial group to inform the layout of the strategies the content.

- 1.7 The SPG supported the idea that both JSP and JSCP should be combined into one document for the upcoming planning cycle. The group also supported a longer time frame, extending the duration of the JSP/JSCP from three to 5 years.
- 1.8 The project team use existing service plans and will work with Heads Of Service and their teams to ensure that priorities are accurately captured and reflected in the new strategy.

2. RECOMMENDATIONS

- 2.1 IJB is asked to note the timeline for the development of the new strategies.
- 2.2 IJB is asked to note SPG's support for a document that covers 5 years and combines both plans.
- 2.3 IJB is asked to endorse the process.

3. DETAIL OF REPORT

- 3.1 The HSCP is responsible for the planning and delivery of high quality health and social care services to and in partnership with the communities of Argyll and Bute to achieve the National Health and Wellbeing Outcomes (NHWBO) and the Children and Young People Outcomes.
- 3.2 The Joint Strategic Plan (JSP) covers the below :
 - High level vision, strategic objectives and priorities that all services will work towards and how these link to the NHWBO
 - How we will measure our performance
 - How the HSCP will effectively use allocated resources, and set budgets- and a financial strategy to meet what is outlined within the strategic plan
 - What the current and future needs are as set out within a Joint Strategic Needs Assessment (JSNA)
 - How we engaged with the public, staff and other stakeholders and the results of the engagement
 - How we plan to transform services over the next three years
 - How each operational area is planning to meet their three year priorities
- 3.3 The JSCP sets out priorities to facilitate and encourage the flourishing of a sustainable, effective range of providers and types of support in an area.
- 3.4 The current JSP and JSCP expire on 31 March 2025 and work has begun on the new plans.

- 3.5 A Joint Needs Assessment, which is currently being taken forward by Public Health colleagues, will provide an overview of current service need and support the forecasting of future needs.
- 3.6 The development of the JSP and JSCP will be overseen by the SPG and regular updates will be submitted.
- 3.7 At their meeting on 14 March 2024, SPG supported the idea that both JSP and JSCP should be combined into one document for the upcoming planning cycle. The group also supported a longer time frame, extending the duration of the JSP/JSCP from three to 5 years.
- 3.8 There will be a project team that will ensure appropriate information is collected and analysed. They will be supported by a wider editorial group to inform the layout and the content of the strategies.
- 3.9 The workplan is outlined below.

JSP/JSCP Tasks and Milestones	Status	2024										2025		
		Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar
1. Joint Strategic Needs Assessment (Public Health)	Started			1 st draft										
2. EQESIA	Being Scoped													
3. Other information gathering	Being Scoped													
4. Stakeholder engagement	Being Scoped													
5. 1 st draft finalised	Not due													
6. 1 st draft feedback (SLT, SPG, IJB)	Not due													
7. Amendments	Not due													
8. Sign off (SLT, SPG and IJB)	Not due													SLT, SPG, IJB
9. Publication (by 1 April)	Not due													

4. RELEVANT DATA AND INDICATORS

- 4.1 Joint Strategic Needs Assessment
- 4.2 Data and indicators from the Integrated Performance Framework should be used to inform key priorities
- 4.3 Financial Data: Analysis of budgets and actual expenditure; procurement information
- 4.4 Service data
- 4.5 User experience and provider feedback

5. CONTRIBUTION TO STRATEGIC PRIORITIES

- 5.1 The plans set the strategic priorities for A&B HSCP.

6. GOVERNANCE IMPLICATIONS

6.1 Financial Impact

The contents both strategies will shape the financial planning processes for 2025-30 and onwards. The financial planning will need to align with both plans and will be submitted to the IJB for approval each year.

6.1 Staff Governance

No impact currently. There may be an impact on some staff. If so the change processes detailed in our staff governance arrangements will be applied working with our trade union partners.

6.2 Clinical and Care Governance

No impact currently. There may be an impact on services. If so, clinical governance arrangements will be followed.

7. PROFESSIONAL ADVISORY

Engagement with professional groups took for plans for 2022-2030 and will be carried out for the new plans.

8. EQUALITY & DIVERSITY IMPLICATIONS

An equality impact assessment will be carried out to cover both strategies.

8. GENERAL DATA PROTECTION PRINCIPLES COMPLIANCE

No impact on GDPR or current data sharing agreements anticipated.

9. RISK ASSESSMENT

Risks will be noted in the project plan and will be reviewed regularly. SPG, and if required SLT and IJB, will be updated about any material risks to the delivery of the project.

10. PUBLIC & USER INVOLVEMENT & ENGAGEMENT

Public engagement was carried out for the current plans and will be carried out for the new plan. Work is ongoing to mitigate against consultation fatigue and to ensure that engagement activities across the HSCP are coordinated.

11. CONCLUSIONS

The delivery of both strategies will be a significant undertaking for the HSCP and partners. Regular updates will be provided to the SPG, SLT and IJB.

12. DIRECTIONS

Directions required to Council, NHS Board or both.	Directions to:	tick
	No Directions required	x
	Argyll & Bute Council	
	NHS Highland Health Board	
	Argyll & Bute Council and NHS Highland Health Board	

13. PREVIOUS REVIEW OF THE REPORT

Meeting	Title of report	Date	Output (if relevant)
SPG	<i>Renewal of Joint Strategic Plan and Joint Strategic Commissioning Plans</i>	<i>14 March 2024</i>	<i>Support for 5 year document and to combine both plans</i>

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